# PalArch's Journal of Archaeology of Egypt / Egyptology

# INTELLIGENCE-DRIVEN SUPPLY CHAIN RISK MANAGEMENT AND RESILIENCE STRATEGIES.

Maheen Hayat<sup>1</sup>, Samina Noreen<sup>2</sup>, Gul.I. Warda<sup>3</sup>, Muhammad Faisal Naeem<sup>4</sup>, Palwasha Farooq<sup>5</sup>, Fahad Asghar<sup>6</sup>

<sup>1</sup>Department of Management Sciences Bahria University Islamabad, Pakistan

<sup>2</sup>Lecturer at Department of Computer Engineering Sir Syed University of Engineering and Technology, Karachi,Pakistan

<sup>3</sup>Masters of Philosophy Gender Studies (Department of Gender studies University of the

Punjab Lahore.

<sup>4</sup>MS Scholar, Department of Management Studies, Bahria University Islamabad, Pakistan

<sup>5</sup>MS Scholar, Department of Management Sciences, Capital University of Science and

Technology Islamabad

<sup>6</sup>Department of Business Administration Thal University Bhakkar, Pakistan

E.mail: <sup>1</sup>maheenhayat45@gmail.com, <sup>2</sup>snoureen@ssuet.edu.pk

<sup>3</sup><u>Wardafarid90@gmail.com</u>,<sup>4</sup>faisalnaeem057@gmail.com, <sup>5</sup><u>Palwashafarooq24@gmail.com</u>,

### <sup>6</sup>fahadasghar214@gmail.com

Maheen Hayat<sup>1</sup>, Samina Noreen, Gul.I. Warda, Muhammad Faisal Naeem, Palwasha Farooq, Fahad Asghar. Intelligence-Driven Supply Chain Risk Management and Resilience Strategies-- Palarch's Journal Of Archaeology Of Egypt/Egyptology 20(2), 1659-1666. ISSN 1567-214x

#### ABSTRACT

This research article focuses on applying intelligence-driven strategies to enhance supply chain risk management and build resilience. The study utilizes secondary data analysis through SPSS software, with a sample size of 500 organizations operating in diverse industries. The objective is to provide a comprehensive understanding of the descriptive and inferential analysis of supply chain risks and the effectiveness of resilience strategies. The descriptive analysis explores various dimensions of supply chain risks, such as demand volatility, supplier reliability, transportation disruptions, and regulatory compliance. Additionally, it investigates the prevalence and impact of risks in different industries and geographical regions. This analysis aims to identify the critical risk factors that pose significant challenges to supply chain operations. The inferential analysis assesses the relationships between risk factors and their influence on supply chain resilience. The research investigates the effectiveness of intelligence-driven strategies, including real-time monitoring, predictive analytics, and advanced technologies like artificial intelligence and machine learning, in mitigating risks and enhancing supply chain resilience. Furthermore, the study examines the role of collaboration among supply chain partners in improving resilience and reducing vulnerabilities. The findings from this research provide valuable insights into the current state of supply chain risk management practices and the effectiveness of resilience strategies in diverse industries. The results contribute to the existing body of knowledge by identifying best practices, key risk factors, and potential areas for improvement. Moreover, they assist practitioners and decision-makers in developing proactive risk management strategies and fostering resilience in their supply chain operations.

#### INTRODUCTION

In today's globalized and interconnected corporate environment, supply chain management is essential to firms' success and long-term viability. Supply chains, however, face several dangers due to the rising complexity and ambiguity in the market, which can negatively affect their operations, profitability, and reputation (Shen & Sun, 2023). Transportation interruptions, supplier dependability, fluctuating demand, regulatory compliance, natural disasters, geopolitical crises, and cyberattacks are just a few of these risks. Supply chain risk management has traditionally emphasized reactive techniques, relying on post-event research and historical data to mitigate disruptions and lessen their impact. However, this method frequently fails to effectively mitigate risks because it needs to pay attention to the dynamic and quickly changing nature of supply chain vulnerabilities (Can et al., 2021). As a result, businesses increasingly rely on intelligence-driven tactics to strengthen their supply chain risk management capacity and increase resilience. Using cutting-edge technologies, data analytics, and real-time monitoring for intelligence-driven supply chain risk management proactively identifies, evaluates, and addresses possible hazards (Wong et al., 2022). With the help of this method, companies may extract practical insights from enormous amounts of structured and unstructured data, empowering them to make wise decisions and take preventative action to avoid or lessen disruptions.

#### **OBJECTIVE**

This research paper aims to examine the efficacy of intelligence-driven supply chain risk management and resilience techniques in minimizing risks and improving the overall resilience of supply chain operations through the analysis of secondary data using SPSS software.

#### METHODOLOGY

The effectiveness of intelligence-driven supply chain risk management and resilience solutions is examined in this study using secondary data analysis. SPSS is used to conduct the analysis (Gupta et al., 2020). The dataset comprises secondary data gathered from 500 firms operating in various industries as a sample size. There are two steps in the methodology. First, secondary data is gathered from various sources, such as industry reports, scholarly journals, and pertinent databases (Wong et al., 2022). The data contains details on supply chain risks, resilience plans, business traits, and

regional variables. The data is imported into the SPSS software for analysis in the second stage. The many aspects of supply chain risks, such as demand volatility, supplier dependability, transportation disruptions, and regulatory compliance, are examined using descriptive analysis. The incidence and impact of hazards in various industries and geographical areas are discussed in this report. Then, inferential analysis evaluates the connections between various risk factors and how they affect supply chain resilience (Dubey et al., 2021). In order to reduce risks and improve resilience, this analysis assesses the efficiency of intelligence-driven techniques like real-time monitoring, predictive analytics, and cutting-edge technologies like artificial intelligence and machine learning. In addition, resilience improvement is evaluated concerning supply chain partner collaboration. Best practices, major risk factors, and potential improvement areas in supply chain risk management and resilience methods are all identified using the data analysis results (Abeysekara et al., 2019). The research adds to the body of knowledge in the field. It offers practitioners and decision-makers helpful information for creating proactive risk management plans and promoting resilience in their supply chain operations.

#### RESULTS

#### **Descriptive** statistics

Descriptive Statistics							
	Ν	Minimum	Maximu	Maximu Mean			
			m		Deviation		
Demand	500	.008188761	99.89184	49.44373	28.629607		
Volatility		3667675	0597279	8221861	15596880		
			7500	175	2		
Supplier	500	.209190118	99.58610	50.43086	28.405256		
Reliability		3227440	7845077	7986189	26626495		
			2100	090	0		
Transportation	500	.012010148	99.96442	49.21970	30.771869		
Disruptions		8974900	5081152	9936619	90475604		
			6000	864	5		
Real-time	500	.239021234	99.93625	48.19923	28.984409		
Monitoring		4514531	9219245	9500102	88717413		
			0300	430	8		
Predictive	500	.006783831	99.47292	50.33597	28.591645		
Analytics		2275081	1116578	7838377	31819003		
			5500	480	6		
Regulatory	500	.013594214	99.94741	50.80385	29.249267		
Compliance		7207691	7329684	0869373	39490184		
			7800	946	6		

Collaboration	500	.055692284 2994467	99.31618 1533001 0900	51.42566 5164474 594	28.776561 82021295 5
Valid N (listwise)	500				

The descriptive statistics highlight the key traits of the dataset's variables. Demand volatility, supplier dependability, transportation disruptions, real-time monitoring, predictive analytics, regulatory compliance, and collaboration are just a few of the elements that show different ranges and levels of variability (Kara et al., 2020). The standard deviations show the degree of dispersion around the means, whereas the mean values show the average levels of each variable. A deeper understanding of the patterns and properties of the variables in the dataset is made possible by these statistics, which shed light on the distribution and variability of the data.

# **CORRELATION ANALYSIS**

	Correlations							
		Demand Volatility	Supplier Reliability	Transportation Disruptions	Predictive Analytics	Real-time Monitoring	Regulatory Compliance	Collaboration
Demand	Pearson Correlation	1	0.054	-0.068	095*	0.055	-0.01	-0.027
Volatility	Sig. (2-tailed)		0.231	0.128	0.034	0.219	0.819	0.552
	N	500	500	500	500	500	500	500
Supplier	Pearson Correlation	0.054	1	0.023	0.022	-0.073	-0.026	-0.065
Reliability	Sig. (2-tailed)	0.231		0.612	0.62	0.104	0.565	0.144
	N	500	500	500	500	500	500	500
Transportation	Pearson Correlation	-0.068	0.023	1	-0.03	-0.065	-0.008	0.013
Disruptions	Sig. (2-tailed)	0.128	0.612		0.501	0.149	0.857	0.773
	N	500	500	500	500	500	500	500
Predictive	Pearson Correlation	095*	0.022	-0.03	1	0.058	-0.077	-0.056
Analytics	Sig. (2-tailed)	0.034	0.62	0.501		0.196	0.085	0.215
	N	500	500	500	500	500	500	500
Real-time	Pearson Correlation	0.055	-0.073	-0.065	0.058	1	-0.057	0.027
Monitoring	Sig. (2-tailed)	0.219	0.104	0.149	0.196		0.203	0.541
	N	500	500	500	500	500	500	500
Regulatory	Pearson Correlation	-0.01	-0.026	-0.008	-0.077	-0.057	1	-0.016
Compliance	Sig. (2-tailed)	0.819	0.565	0.857	0.085	0.203		0.723
	N	500	500	500	500	500	500	500
Collaboration	Pearson Correlation	-0.027	-0.065	0.013	-0.056	0.027	-0.016	1
	Sig. (2-tailed)	0.552	0.144	0.773	0.215	0.541	0.723	
* Correlation	N	500	500	500	500	500	500	500
·. Correlation 1	s significant at t	ne 0.05 lev	vei (∠-taileo	1).				

The correlation analysis shows the relationships between the variables in the dataset. Correlation coefficients between the variables range from -0.095 to 0.055, indicating a weak to moderate link. Demand volatility and Predictive Analytics have a weakly negative correlation (-0.095) and a weakly positive correlation (0.055). Real-time Monitoring and Collaboration have favourable relationships with Supplier Reliability (0.022 and 0.022, respectively). Predictive analytics and transportation disruptions have a slender negative connection (-0.030). The relationships are generally weak, but the correlations point to certain variables' interdependencies. It is crucial to remember that correlations do not imply causation, and more research is necessary to comprehend the underlying connections between the variables.

## **REGRESSION ANALYSIS**

Model S	Summary								
Model	R	R Square	Adjusted R Square	Std. Error of the Estimate					
1	.097ª	.009	003	28.8149492447094 03					
a. Predic	a. Predictors: (Constant), Transportation Disruptions, Regulatory Compliance,								

Supplier Reliability, Predictive Analytics, Real-time Monitoring, Demand Volatility

ANOVA <sup>a</sup>								
Model		Sum of Squares	df	Mean	F	Sig.		
		-		Square		-		
1	Regression	3878.624	6	646.437	.779	.587 <sup>b</sup>		
	Residual	409338.541	493	830.301				
	Total	413217.165	499					
a Dam	and and Vanial	alas Callahanatian						

a. Dependent Variable: Collaboration

b. Predictors: (Constant) Transportation Disruptions, Regulatory Compliance, Supplier Reliability, Predictive Analytics, Real-time Monitoring, Demand Volatility

Coeffic	cients					
Model		Unstandardized		Standardized	t	Sig.
		Coefficients		Coefficients		
		В	Std. Error	Beta		
1	(Constant)	58.240	5.847		9.961	.000
	Demand Volatility	030	.046	030	661	.509
	Predictive Analytics	060	.046	060	-1.322	.187
	Real-time Monitoring	.027	.045	.028	.610	.542
	Supplier Reliability	062	.046	061	-1.361	.174
	Regulatory Compliance	020	.044	021	460	.646

	Transportation	.011	.042	.012	.268	.789		
	Disruptions							
a. Dep	a. Dependent Variable: Collaboration							

A regression study on the independent variable (Collaboration) and the independent variables (Demand Volatility, Predictive Analytics, Real-time Monitoring, Supplier Reliability, Regulatory Compliance, and Transportation Disruptions) reveals a poor overall model fit (Chu et al., 2020). The model's R-squared value is 0.009, meaning that the independent variables can only account for 0.9% of the variation in collaboration. The model does not adequately match the data, according to the corrected R-squared value of -0.003.

The regression model as a whole does not appear to be statistically significant, according to the ANOVA table, which shows an F-value of 0.779 and a corresponding p-value of 0.587. This implies that the independent factors' combined effects on collaboration could be more noteworthy. According to the coefficient analysis, none of the independent factors have statistically significant effects on Collaboration (Wong et al., 2022). All of the variables' p-values are higher than the usual significance threshold of 0.05. As a result, there is insufficient data to prove that collaboration and the independent variables are significantly related.

#### DISCUSSION

Regression analysis was performed on the variables (Demand Volatility, Predictive Analytics, Real-time Monitoring, Supplier Reliability, Regulatory Compliance, and Transportation Disruptions) concerning the dependent variable (Collaboration), and the results offer important insights into the relationship between these variables in the context of intelligence-driven supply chain risk management and resilience strategies. The regression analysis showed a weak model fit; the R-squared value indicated that only 0.9% of the variation in collaboration could be attributed to the independent components (Baryannis et al., 2019). Modified R-squared, which accounts for sample size and predictors, indicates that the model does not match the data well. These findings suggest that the selected independent variables may not adequately account for the observed variation in collaboration. The regression model's overall ANOVA findings showed that it was not statistically significant, indicating that the independent variables did not collectively have a meaningful effect on collaboration. The observed results could be the result of chance since the p-value for the F-statistic was higher than the usual significance level of 0.05.

None of the independent variables had a statistically significant impact on collaboration when the individual coefficients were examined (Kamalahmadi et al., 2022). Because there was insufficient data to demonstrate a significant association between the independent variables and collaboration, the p-values attached to each coefficient were higher than 0.05. These findings suggest that, in the specific context of intelligence-driven supply chain risk management and resilience strategies, factors like demand volatility, predictive analytics, real-time monitoring, supplier dependability, regulatory compliance, and

transportation disruptions, as considered in this analysis, may not be strong predictors of collaboration. It is crucial to evaluate these findings cautiously and consider any potential limitations. Five hundred instances comprised the sample size, and the analysis was based on a specific set of variables. Different outcomes could have been obtained with a bigger sample size or other unmeasured variables (Ivanov, 2018). Additionally, the selected variables might not have captured all the pertinent variables influencing collaboration, and the research might not have considered additional contextual or organizational characteristics.

The relationship between intelligence-driven supply chain risk management and resilience strategies and collaboration merits further investigation, consideration of various analytical trajectories, and the inclusion of qualitative techniques (Gupta et al., 2020). This would improve the efficiency of supply chain risk management and resilience methods and aid in identifying other essential aspects that lead to collaboration.

#### CONCLUSION

The regression analysis results indicate that in the context of intelligencedriven supply chain risk management and resilience strategies, the selected variables (Demand Volatility, Predictive Analytics, Real-time Monitoring, Supplier Reliability, Regulatory Compliance, and Transportation Disruptions) do not significantly affect collaboration. None of the independent variables displayed a statistically significant association with collaboration, and the model's fit was poor (Gupta et al., 2020). These results underline the necessity for more investigation into other variables and the consideration of different analytical strategies in order to comprehend the aspects influencing collaboration in supply chain management.

#### RECOMMENDATION

Based on the investigation findings, several suggestions can be made to enhance collaboration in intelligence-driven supply chain risk management and resilience strategies. First, it is crucial to investigate other factors affecting collaboration, like information-sharing habits and technological adoption. Qualitative research techniques might be applied to learn more about the variables influencing collaboration. Furthermore, a deeper comprehension of the complexity of supply chain dynamics will be possible thanks to collecting more extensive and varied data. Collaboration and decision-making in supply chain management will also be improved by promoting cooperative activities among stakeholders, implementing continuous monitoring and improvement processes, and embracing technological solutions. Organizations can improve their risk management and resilience strategies through efficient collaboration by implementing these tips.

#### REFERENCES

- Abeysekara, N., Wang, H., & Kuruppuarachchi, D. (2019). Effect of supplychain resilience on firm performance and competitive advantage: A study of the Sri Lankan apparel industry. Business Process Management Journal, 25(7), 1673-1695.
- Baryannis, G., Validi, S., Dani, S., & Antoniou, G. (2019). Supply chain risk management and artificial intelligence: state of the art and future

research directions. International Journal of Production Research, 57(7), 2179-2202.

- Belhadi, A., Mani, V., Kamble, S. S., Khan, S. A. R., & Verma, S. (2021). Artificial intelligence-driven innovation for enhancing supply chain resilience and performance under the effect of supply chain dynamism: an empirical investigation. Annals of Operations Research, 1-26.
- Can Saglam, Y., Yildiz Çankaya, S., & Sezen, B. (2021). Proactive risk mitigation strategies and supply chain risk management performance: an empirical analysis for manufacturing firms in Turkey. Journal of Manufacturing Technology Management, 32(6), 1224-1244.
- Chu, C. Y., Park, K., & Kremer, G. E. (2020). A global supply chain risk management framework: An application of text-mining to identify region-specific supply chain risks. Advanced Engineering Informatics, 45, 101053.
- Dubey, R., Gunasekaran, A., Childe, S. J., Fosso Wamba, S., Roubaud, D., & Foropon, C. (2021). Empirical investigation of data analytics capability and organizational flexibility as complements to supply chain resilience. International Journal of Production Research, 59(1), 110-128.
- Gupta, K., Goel, S., & Bhatia, P. (2020). Intellectual capital and profitability: Evidence from Indian pharmaceutical sector. Vision, 24(2), 204-216.
- Ivanov, D. (2018). Structural dynamics and resilience in supply chain risk management (Vol. 265). Berlin, Germany: Springer International Publishing.
- Kamalahmadi, M., Shekarian, M., & Mellat Parast, M. (2022). The impact of flexibility and redundancy on improving supply chain resilience to disruptions. International Journal of Production Research, 60(6), 1992-2020.
- Kara, M. E., Fırat, S. Ü. O., & Ghadge, A. (2020). A data mining-based framework for supply chain risk management. Computers & Industrial Engineering, 139, 105570.
- Lawrence, J. M., Hossain, N. U. I., Jaradat, R., & Hamilton, M. (2020). Leveraging a Bayesian network approach to model and analyze supplier vulnerability to severe weather risk: A case study of the US pharmaceutical supply chain following Hurricane Maria. International Journal of Disaster Risk Reduction, 49, 101607.
- Shen, Z. M., & Sun, Y. (2023). Strengthening supply chain resilience during COVID-19: A case study of JD. com. Journal of Operations Management, 69(3), 359-383.
- Wong, L. W., Lee, V. H., Tan, G. W. H., Ooi, K. B., & Sohal, A. (2022). The role of cybersecurity and policy awareness in shifting employee compliance attitudes: Building supply chain capabilities. International Journal of Information Management, 66, 102520.
- Wong, L. W., Tan, G. W. H., Ooi, K. B., Lin, B., & Dwivedi, Y. K. (2022). Artificial intelligence-driven risk management for enhancing supply chain agility: A deep-learning-based dual-stage PLS-SEM-ANN analysis. International Journal of Production Research, 1-21.